

LARRY SPARKMAN

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PROJECT MANAGEMENT SPECIALIST

Project management specialist with a **Masters Degree in Project Management**, ITIL Foundations Certification, **PMP** Certification, and over 20 years of experience in formal project management. **Project Management Office expert** with demonstrated expertise in building and oversight of successful Project Management Offices. Adept at managing application development projects within a variety of technical environments through the full project management life cycle.

Project Management Professional • ITIL Certification • MS Project Blue Belt Certified
Life Cycle Methodologies: Iterative, Agile, Waterfall
Proposal Development • Technical Writing • Scope, Schedule & Risk Management • Budget Estimating
Large-Scale Applications Management • Web Service Projects • Recovery Planning
Project Portfolio Management • Project Management Office Establishment
Change Control • Instruction & Mentorship • Cross-Functional Leadership

PROFESSIONAL EXPERIENCE

COMPUTER TRAINING & CONSULTING, Tallahassee, Florida • June 2010 to present
Client: Department of Financial Services, Workers' Compensation

Project Manager

Leads a team of four consultants in the conversion and rewrite of the Workers' Compensation Integrated Suite of applications and modules from PowerBuilder 6.5 to a .Net web-based system. Responsible for defining project scope, estimating work effort, communicating status, and the delivery of a quality solution on time and within budget.

Key Achievements:

- Lead estimating and scheduling efforts during the RFQ process resulting in a winning proposal.
- Facilitated a re-estimating effort to re-baseline the project schedule and clarify the Critical path.
- Ensured regular and accurate reporting of project status, proactively addressed critical issues and executed appropriate change control measures when necessary.

VCARVE, Tallahassee, Florida • June 2010 to Nov 2010
Client: Department of Environmental Protection (DEP)

Project Manager

Lead a team of three consultants in the enhancement to the Beaches and Coastal Management System (BCMS) through the development of a new online web-based application, created in an Oracle J2EE environment, called "Collection of Aerials and Shoreline Trends System" (COASTS). Responsible for defining project scope, estimating work effort and time, change control, acceptance management, issue management, and the delivery of a quality solution on time and within budget.

SEVA TECHNOLOGIES, LLC, Tallahassee, Florida • July 2007-December 2008
IT consulting firm developing database-driven software applications for government and business clients.

Director of Project Management

Recruited to establish and oversee Project Management Office optimizing delivery of web application services. **Developed proposals** in response to quote requests from government agencies. Orchestrated operations of proposal teams; collaborated with IT staff members to assess prospective client needs and design solutions; **estimated scope of work, pricing and timeframe**; oversaw logistical assembly and collection of documents. Executed and managed Florida Department of Environmental Protection (DEP) projects. **Spearheaded legislative budget request** initiatives.

Key Achievements:

- Secured **\$4 million in funding** from Florida Legislature in support of IT enhancement project upgrading and integrating DEP servers through expert leadership of budget request efforts.
- **Coordinated modernization of DEP servers.** Oversaw scheduling, work breakdown structure, definition of deliverables. Facilitated meetings and provided regular status reports to CIO.
- Enhanced project management and reporting through development of customized project management and technical life cycle tools, techniques, methodologies and processes.
- Orchestrated installation of upgraded video conferencing equipment throughout all DEP divisions.
- **Launched ITIL initiative** in support of new Service Desk implementation.

KEANE, INC., Tallahassee, Florida

• **February 2004-June 2007**

Global IT consulting firm specializing in formal project management, employing approximately 15,000 employees worldwide.

Principal Consultant—Project Management Officer

Served critical role in establishment of Project Management Office. **Managed project portfolios**; trained, **mentored**, and managed employees in project management. Commanded and **managed numerous projects simultaneously** and oversaw project resource operations.

Key Achievements:

- Designed, implemented and oversaw operations of highly efficient Project Management Office.
- Heightened project visibility and sharpened communication with executive management through development of stable and consistent approach to project scope and objective definition.
- Orchestrated **strategic plan** to integrate water monitoring data from 5 distinct areas into central database. **Commanded definition of 15 sub-projects** and approval of \$2 million operating budget.
- Secured **thousands in savings** through identification and elimination of indefinable projects.
- Oversaw consolidation of Industrial and Domestic Permit Builder applications into single program.
- **Achieved Davis Productivity Award** for developing online self-certification for Office of Submerged Lands and Environmental Resources, commanding 6 project resources and \$50,000 budget.
- Spearheaded development of web-based application for NPDES. Coordinated external and internal resources with oversight over web, Oracle and GIS mapping applications.
- **Delivered employee education** to Information Systems personnel in use of **MS Project 2003**.

COMPUTER ASSOCIATES, Tallahassee, Florida

• **September 1997-April 2003**

Global software development and implementation firm with approximately 30,000 employees.

Project Management Office Representative

Served as primary oversight representative for **all mainframe projects throughout U.S.** and Canada; ensured quality, profitability and timeliness. Conducted **project audits** and quality reviews of proposals and statements of work. Collaborated with project management staff to reorganize and ensure success of challenged projects. Delivered comprehensive training to project management throughout North America on **risk management**, communication and scheduling oversight. Audited 10-15 proposals daily.

Key Achievements:

- Ensured competency of project managers, supervisors and directors in use of MS Project; delivered on-site and remote training sessions.
- Cooperated in creation of formal project management life cycle; trained and mentored staff on use of tools and templates facilitating management of scope, risk and communications.
- Oversaw Y2K assessment of application systems for Department of Education. Managed analysis of 57 application systems, 2,784 programs, 2,665 jobs, and 4 million lines of code.
- Enhanced Legal Notice printing for Child Support Enforcement.
- Developed reputation as resident expert in MS Project, Critical Path and Earned Value concepts.

ELECTRONIC DATA SYSTEMS (EDS), Tallahassee, Florida • **March 1984-September 1997**
Global management and implementation company overseeing Medicaid and student loan systems for statewide agencies, with approximately 100,000 employees worldwide.

Systems Engineer/Supervisor

Oversaw implementation, optimization and ongoing management of Medicaid and student loan systems. Managed daily operations of 5-15 staff, Student Loan System administration for State of Florida and Buyin/Bendex and Cap/SFL Medicaid systems.

- Commanded Batch Cycle implementation for Florida Student Loan System, securing promotion to Systems Supervisor.
 - Served as technical lead for establishment of Ohio Student Loan System. Orchestrated over 40 technical leads throughout 5-state operating theatre.
 - Spearheaded technical writing for winning proposal to assess Y2K readiness for State of Iowa. Ensured successful execution of \$1.2 million project as Technical Manager.
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EDUCATION

Master of Science in Project Management (2005)
University of Management and Technology, Arlington Virginia

Master of Science in Education: Movement Sciences
Bachelor of Science in Education: Physical Education
Florida State University, Tallahassee, Florida

CERTIFICATIONS

ITIL Foundations Certification • Project Management Professional (PMP) • MS Project Blue Belt: IIL

PROFESSIONAL DEVELOPMENT

Villanova University
Lean Six Sigma Training

University of Management & Technology
Iteration and Agile Project Management • Establishing a Project Office

PROFESSIONAL AFFILIATION

Project Management Institute

ONLINE ACCESS TO PROFESSIONAL PROFILE AND RESUME

www.larrysparkman.com